

IHI Corporation (TSE: 7013) operates in resources, energy and environment; social infrastructure and offshore facilities; industrial systems and general-purpose machinery; aero engine, space, and defense in Japan and internationally.

IHI Corporation – Factsheet 2026

Founded in
1853
and headquartered
in Japan

Capital
JPY 107.1B

Number of Employees
(consolidated)
26,224

FY2025 Group Revenue
JPY 1,643.4B

Group New Strategy - 2026

Aiming to solve the social agenda* faced by customers, industry, and society.

Transforming our business through multi-pronged efforts

To build up the entire value chain and

To provide value throughout the Lifecycle of customer's business

by utilizing our technology and insight

- * (1) Helping to realize carbon neutrality for various industries
- (2) Helping to protect the planet from climate change
- (3) Helping to build and improve industry ecosystems
- (4) Helping to ensure economic, national, and energy security, etc

Group Revenue Composition by Core Business

Resources,
Energy &
Environment

23%



Social
Infrastructure &
Offshore
Facilities

8%



Industrial
Systems &
General-Purpose
Machinery

28%



Aero Engine,
Space &
Defense

41%



Note: The total may not be 100% owing to the exclusion of "Other" and "Adjustments"

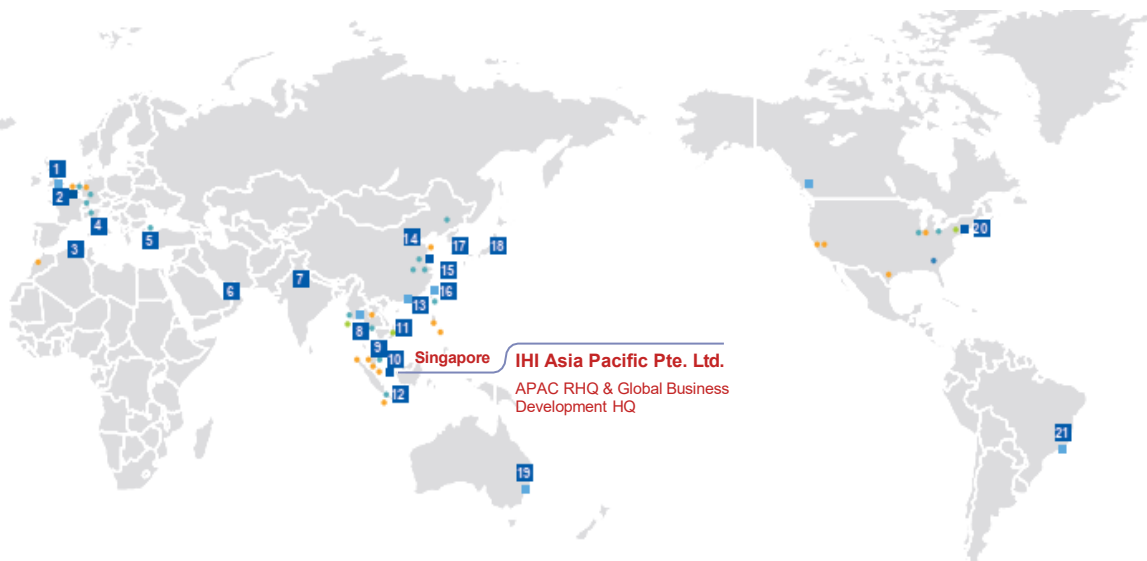
Since 1853, IHI has pioneered Japan's heavy industry. We started out by accumulating shipbuilding technology that we applied to industrial machinery, plant manufacturing and construction. Now we are a key provider of massive elements of industrial and social infrastructure. Our products underscore our management philosophy of contributing to the development of society through technology.

The IHI Group seeks to solve the various environmental, industrial, social, and energy-related problems of the 21st century, through using engineering expertise to focus on "Monozukuri" technology. In striving towards these goals, IHI is becoming a global enterprise offering the safety and security for the benefit of both the environment and humanity. "Monozukuri" Technology means the technology used to improve the competitiveness of products and services offered, by strengthening the capabilities required in development, design, supply, manufacture and construction.

IHI's Business Development Global Network

Overseas Bases

- | | |
|--------------|--------------|
| 1 UK | 12 INDONESIA |
| 2 BELGIUM | 13 HONG KONG |
| 3 ALGERIA | 14 BEIJING |
| 4 ITALY | 15 SHANGHAI |
| 5 TURKEY | 16 TAIWAN |
| 6 UAE | 17 KOREA |
| 7 INDIA | 18 JAPAN |
| 8 THAILAND | 19 AUSTRALIA |
| 9 MALAYSIA | 20 USA |
| 10 SINGAPORE | 21 BRAZIL |
| 11 VIETNAM | |



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IHI Group Corporate Profile

